

**The College of New Jersey  
Board of Trustees**

**Thursday, September 19, 1996  
Brower Student Center, Room 202 East**

**Minutes of Public Board Meeting**

Present: Mr. Marvin Greenberg, Chair; Dr. Haskell Rhett, Vice Chair; Mrs. Jeanne Naglak, Secretary; Dr. Carlos Enriquez; Mr. Bruce Hasbrouck; Ms. Eleanor Horne; Mr. William Kane; Mr. Anthony Perno, Student Trustee; Dr. Harold Eickhoff, President (ex-officio, without vote); Ms. Kelly Gavin, Alternate Student Trustee; Dr. Susan Boughn; Dr. Denis Murphy, Faculty Representatives to the Board

The meeting was called to order at 2:37 p.m.

**I. Announcement of Compliance**

Mr. Greenberg announced that the requirements of the Open Public Meetings Act concerning public notice of this meeting had been met

**II. Swearing in of new Trustee**

Ms. Elizabeth Laufer, Deputy Attorney General, swore in Ms. Kelly Gavin, Alternate Student Trustee

**III. Motion to go into closed session**

It was moved by Dr. Enriquez, seconded by Dr. Rhett, that the Board go into closed session to discuss personnel actions, including presidential evaluation, and litigation, items exempt under the Open Public Meetings Act.

**IV. Closed Session**

**V. Resumption of Public Session/Pledge of Allegiance**

The Pledge of Allegiance was recited

**VI. Reorganization of the Board**

The Board reorganized, the current slate of officers will continue for 1996-97. Committee chairs are Mrs. Naglak (Academic Affairs), Mr. Hasbrouck (Finance and Construction) and Mr. Sosa (College Relations). Mr. Greenberg will serve as GBA Liaison, Mrs. Naglak will continue as the Trustee member on the Foundation and Dr. Rhett will continue as the Trustee member of the Trenton State College Development Corporation.

**VII. Approval of the Minutes of the June 27, 1996 meeting**

It was moved by Mr. Sosa, and seconded by Ms. Horne, that the minutes be approved.

The Chair suspended the agenda, and turned the floor to Mr. Kane, who had requested in writing to make a motion prior to the meeting.

Motion: To rescind the action taken by the Board to rename the institution.

The motion was moved by Mr. Kane and seconded by Dr. Rhett. Six people, registered to speak, were given the opportunity to address the Board. The motion was then defeated, 1-8-0.

The chair then announced that the Board, in closed session, had approved an agreement to settle the pending litigation with Princeton University. Mr. Hasbrouck read the agreement and the attached press release.

The Chair then announced that he is appointing a committee to work with members of the campus community to enhance relationships between the community and the Board. The members of this committee are: Mr. Kane, Chair; Mrs. Naglak; and Dr. Rhett.

VIII. Report of the President

The President gave his report.

IX. Report of the Board Officers

The Chair made his report.

A. Appointment of Nominating Committee

The Chair appointed three Board members to sit on the nominating committee that will work to forward names of prospective Trustees to the full Board. The members of the committee are: Mr. Hasbrouck, Chair; Ms. Horne; Mr. Kaye.

X. Report of the Trustee member of the TSC Development Corporation

Dr. Rhett made his report.

XI. Report of the Trustee member of the TCNJ Foundation

Dr. Rhett reported for Mrs. Naglak

XII. Report of the Trustee Liaison to the Governing Boards Association

Mr. Greenberg gave his report

XIII. New Business

A. Report of the Executive Committee

1. Personnel Actions

It was moved by Mr. Greenberg, seconded by Ms. Horne that the following personnel actions be approved. The motion carried unanimously.

a. Appointments, Retirements, Resignations -- Faculty (Attachment A)

It was moved by Mr. Greenberg, seconded by Dr. Rhett that the following personnel actions be approved. The motion carried unanimously.

b. Change of Status, Permanent Appointments, Temporary Appointments, Extension of Temporary Appointments, Resignations, Leave of Absence -- Staff (Attachment B)

It was moved by Mr. Greenberg, seconded by Mr. Kane that the following personnel actions be approved. The motion carried unanimously.

c. Appointments -- Graduate Assistants (Attachment C)

B. Report of the Academic Affairs Committee

Ms. Horne reported for the committee.

1. Resolution recognizing Faculty Research Awardees and Grant Recipients (FIRSL) (Attachment D)

It was moved by Ms. Horne and seconded by Mr. Greenberg that the resolution be approved. The resolution passed unanimously.

C. Report of the Finance and construction Committee

Mr. Hasbrouck reported for the committee.

1. Resolution of the Board of Trustees of The College of New Jersey Approving the Negotiation of the Contracts for the Armstrong Parking Garage Project (Attachment E)

It was moved by Mr. Hasbrouck, seconded by Mr. Kane that the resolution be approved. After discussion, the resolution passed unanimously.

2. Resolution approving waivers for College Business Purposes: Professional and Other Services (Attachment F)

It was moved by Mr. Hasbrouck, seconded by Dr. Enriquez that the resolution be approved. Ms. Horne stated that due to a conflict of interest, she would abstain. The resolution then passed, 8-0-1.

3. Resolution approving waivers for College Business Purposes: Computing and Technical (Attachment G)

It was moved by Mr. Hasbrouck, seconded by Mr. Kane that the resolution be approved. The resolution passed unanimously.

4. Resolution approving waivers for College Business Purposes: Library  
([Attachment H](#))

It was moved by Mr. Hasbrouck, seconded by Dr. Enriquez that the resolution be approved. The resolution passed unanimously.

5. Resolution approving waivers for Construction Contracting Purposes  
([Attachment I](#))

It was moved by Mr. Hasbrouck, seconded by Dr. Enriquez that the resolution be approved. The resolution passed unanimously.

D. Report of the College Relations Committee

Mr. Sosa reported for the committee.

1. Resolution conferring emeriti status ([Attachment J](#))

It was moved by Mr. Sosa, seconded by Dr. Enriquez that the resolution be approved. The resolution passed unanimously.

2. Resolution honoring The College of New Jersey Intercollegiate Athletic Teams  
([Attachment K](#))

It was moved by Mr. Sosa, seconded by Mr. Kane that the resolution be approved. The resolution passed unanimously.

3. Resolution thanking Mrs. Rosa Lee Eickhoff ([Attachment L](#))

It was moved by Mr. Sosa, seconded by Mr. Greenberg that the resolution be approved. The resolution passed unanimously.

4. Resolution honoring Dr. Lynden Kibler ([Attachment M](#))

It was moved by Mr. Sosa, seconded by Dr. Enriquez, that the resolution be approved. The resolution passes unanimously.

XIV. Adjournment

The following resolution was moved by Mr. Greenberg, seconded by Dr. Enriquez:

BE IT

**RESOLVED:** The next public meeting of The College of New Jersey Board of Trustees will be held on Thursday, December 12, 1996, at a time and location to be announced.

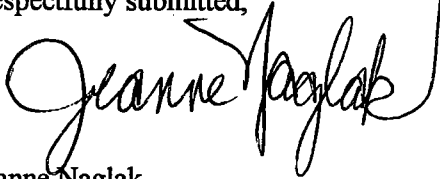
**BE IT**

**FURTHER**

**RESOLVED:** That this meeting be adjourned

The meeting was adjourned at 5:40 p.m.

Respectfully submitted,

A handwritten signature in cursive script, reading "Jeanne Naglak". The signature is written in black ink and is positioned above the printed name and title.

Jeanne Naglak  
Secretary

APPOINTMENTS - FACULTY

Matthew Chametzky	Assistant Professor (one-year temporary) Law and Justice Effective: September 9, 1996
Robert Dushay	Assistant Professor (one-year temporary) Psychology Effective: September 1, 1996
Paul Laumakis	Assistant Professor (one-year temporary) Mathematics and Statistics Effective: September 1, 1996
Melanie Levinson	Assistant Professor (one-year temporary) English Effective: September 1, 1996
Linwood Lewis	Assistant Professor (one-year temporary) Psychology Effective: September 1, 1996
Charles Moran	Assistant Professor (one-year temporary) Business Effective: September 1, 1996
Jean Slobodzian	Assistant Professor (one semester, temporary, part-time) Special Education Effective: September 1, 1996
Maria Tataru	Assistant Professor (one-year temporary) Mathematics and Statistics Effective: September 1, 1996

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RETIREMENTS - FACULTY

Barbara Shiarappa

Associate Professor  
Business  
Effective: December 31, 1996

John Walthew

Associate Professor  
Elementary and Early Childhood Education  
Effective: June 30, 1996

RESIGNATIONS - FACULTY

Lynn Fox

Assistant Professor  
Language and Communication Sciences  
Effective: June 30, 1996

Graham Howard

Librarian II  
Effective: August 12, 1996

Priscilla Howard

Assistant Professor  
Music  
Effective: June 30, 1996

David Shutkin

Assistant Professor  
Elementary and Early Childhood Education  
Effective: June 30, 1996

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**Change of Status -- Staff**

Judith Alu	Development and Alumni Affairs From: Professional Services Specialist 2 To: Managing Assistant Director 1 Effective: July 1, 1996
Timothy Asher	Community Development Services From: Professional Services Specialist 3 To: Acting Director (temporary) Effective: August 26, 1996 - June 30, 1997
Barbara Clancey	Financial Aid From: Professional Services Specialist 4 (Career Services) To: Project Specialist (Financial Aid) Effective: July 1, 1996
Lisa Cramer	Career Services From: Professional Services Specialist 4 (temporary - Admissions) To: Professional Services Specialist 4 (permanent - Career Services) Effective: July 1, 1996
Ivonne Cruz	Admissions From: Professional Services Specialist 4 (temporary) To: Professional Services Specialist 4 (permanent) Effective: July 1, 1996
Walter Lankford	Information Management From: Director 2 To: Director 1 Effective: August 3, 1996
Nadine Stern	Information Management & Administrative Services From: Associate Dean for Information Management To: Associate V.P. for Information Management & Admin. Svcs. Effective: September 1, 1996
Janice Vermeychuk	Health Services From: Graduate Nurse To: Assistant Director 4 Effective: September 1, 1996
D. Kelly Williams	Admissions From: Professional Services Specialist 4 (temporary) To: Professional Services Specialist 4 (permanent) Effective: July 1, 1996

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**Permanent Appointments -- Staff**

Hilary Baston	Professional Services Specialist 4 - 10 Mo. Community Development Services Effective: September 1, 1996
Joseph Brady	Professional Services Specialist 4 - 10 Mo. Community Development Services Effective: September 1, 1996
Ayshe Ergin	Director 3 Institutional Research Effective: August 8, 1996
Kelly Grady	Managing Assistant Director 3 Community Development Services Effective: July 10, 1996
Le Anne Plantenburg	Assistant Director 3 Information Management Effective: September 3, 1996
John Ross	Professional Services Specialist 3 Information Management Effective: September 9, 1996
Luis Vasquez	Professional Services Specialist 4 - 10 Mo. Community Development Services Effective: September 1, 1996
Glen Wetzel	Professional Services Specialist 3 Information Management Effective: September 3, 1996
Elizabeth Zawodniak	Professional Services Specialist 4 - 10 Mo. Community Development Services Effective: September 1, 1996

**Temporary Appointments -- Staff**

Gary Bell	Managing Assistant Director 3 TIES/Tech. Ed. Effective: July 1, 1996 - June 30, 1997
Susan Enzman	Program Assistant College Relations Effective: August 26, 1996 - June 30, 1997

**Temporary Appointments -- Staff - (continued)**

Cindy Friedman	Project Specialist College Relations Effective: July 18, 1996 - June 30, 1997
Amy Martini	Teacher (Part-time) Child Care Center Effective: September 1, 1996 - August 31, 1997
Lucy Pesce	Professional Services Specialist 4 (10 Mo.) Campus Life Effective: September 1, 1996 - June 30, 1997
Denise Shepard	Project Specialist School of Education (Grant) Effective: August 26, 1996 - December 22, 1996
Jennifer Sly	Project Specialist School of Business/CRES (Grant) Effective: August 31, 1996 - December 22, 1996

**Extension of Temporary Appointments**

William Glenn	Project Specialist Governor's School Effective: July 1, 1996 - June 30, 1997
Barton Lawyer	Project Specialist Auxiliary Services Effective: September 1, 1996 - September 30, 1996
Imran Mehmood	Program Assistant Graduate Studies Effective: September 1, 1996 - September 30, 1996

**Resignations -- Staff**

Lisa Cramer	Professional Services Specialist 4 Career Services Effective: August 27, 1996
Joanne Hill	Project Specialist School of Education/CRES Effective: August 9, 1996

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**Resignations -- Staff - (continued)**

Kim Handl                      Professional Services Specialist 4  
Information Management  
Effective: August 15, 1996

Ruth Lemelin                  Managing Assistant Director 2  
Purchasing Department  
Effective: August 30, 1996

Amy McCumber                Professional Services Specialist 4  
Career Services  
Effective: August 27, 1996

**Leave of Absence -- Staff**

William Klepper               Vice President for Student Services  
Effective: July 1, 1996 - June 30, 1997

## Graduate Assistants 1996-1997

### Stipend

<u>Name</u>	<u>Department</u>
Abad, Crucita	Graduate Studies
Adams, Donald	Sports Information
Baginski, Daniel	Academic Support (Math-Science Lab)
Baker, Tammy	Elementary Education
Binko, Joann	Athletics
Brown, Nicole	Athletics
Burdash, Kim	CPS
Campbell, Natasha	Grants/Sponsored Research
Canto, Mary	School of Business
*Capriotti, Kara	Mathematics
Carlson, Michelle	HPE
Carr, Edgar	School of Engineering
Collins, Timothy	Athletics
Crotty, Maria	Academic Support
Cullen, Kellilyn	Chemistry
Cunningham, Allison	Biology
Danton, Amy	Dean, School of Education
DiGeambeardino, Michele	School of Business
Dukes, Kristine	EASE
Evans, Tammy	Athletics
Farber, Ellen	Steering Committee
Gale, Margaret	Academic Support
Gomez, Sylvia	Community Development Services
Henrickson, Lance	Academic Support
Jackson, Jennifer	International/Oversees
Jeremias, Joseph	Media Center
Leib, Alyssa	Special Education
Lupo, Theresa	Elementary Education
Marshall, Jennifer	Women's Studies
Marticek, Tracey	Auxiliary Services/Student Center
Maulshagen, Dawn	Mathematics and Statistics
McSeveney, Daria Lee	Campus Life
McConnell, Maureen	Library
McGowan, Owen	Academic Support
Muhammad, Najla	Auxiliary Services/Student Center
Nelson, Michael	Athletics
Norman, Christine	International Studies
O'Brien, Kyra	Auxiliary Services/Student Center
O'Brien, Sean	Institutional Research
O'Grady, William	Athletics
Panichelli, Holly	Athletics
Pantanella, Lisa	Campus Life
Paulsson, Albert	History

\* Spring 97 only

**Graduate Assistants - Stipend (continued)**

Pesce, Lucy	Campus Life
Rainey, Kendra	Ambassador Program
Reavey, Catherine	Residence Life
Regan, George	Graduate Studies
Ritter, Julie	Biology
Rojas, Catalina	Campus Life
Rubin, Meryl	Residence Life
Schiavo, Tara	Language/Communication Sciences
Schmidt, Valerie	Elementary Education
Schroeder, Sharon	Language/Communication Sciences
Selbst, Robin	Athletics
Shellenberger, Todd	Athletics
Smith, Chris	Athletics
Tarantula, Sherry	VP, Student Life
Taylor, Jaime	Basic Skills
Till, Thomas	Athletics
Timmins, Rebecca	Athletics
Todd, Roni	Career Services
Treiber, Jarred	Campus Life
Turner, Edythe	Psychology
Ugelow, Stephanie	Library
Walter, Patricia	Art
Wolff, Stacey	Psychology
Woo, Rasela	Language/Communication

**Graduate Assistants – Unstipend**

*Capriotti, Kara	Mathematics
Memmer, Ellen	EASE
Mosko, Toby	Development/Alumni Affairs
Tagliareni, Jeffrey	Writer's Conference
Venitelli, Susan	Language/Communication
Young, Susan	Development & Alumni Affairs
Zila, Laurie	CPS

\*Fall 96 only

**Resolution Honoring Faculty Institutional Research Awardees  
And Grant Recipients  
For 1996-97**

- WHEREAS:** The College of New Jersey has a commitment to excellence; and
- WHEREAS:** The excellence of The College of New Jersey faculty is demonstrated in many ways, one of which is the continuing pursuit of academic research; and
- WHEREAS:** The College encourages faculty research in support of teaching as a way of maintaining a scholarly presence on the campus; and
- WHEREAS:** Faculty researchers serve as role models for The College of New Jersey students regarding the pursuit of higher knowledge; and
- WHEREAS:** Faculty at The College of New Jersey continue to earn recognition for their research activities as evidenced by funding awards from both internal and external sources;
- THEREFORE, BE  
IT RESOLVED:** That The College of New Jersey Board of Trustees recognizes the faculty who have been awarded grant support for the academic year 1996-97; and
- BE IT  
FURTHER  
RESOLVED:** That the Board of Trustees extends its congratulations to all of the grant winners and wishes them success in their research efforts; and
- BE IT  
FURTHER  
RESOLVED:** That the Board directs the President of The College to prepare individualized copies of this resolution for each of the grant winners to be honored, recognizing his or her achievement by citing both the name of the faculty member and the project that will be supported.

**THE COLLEGE OF NEW JERSEY**  
**FACULTY RESEARCH AND PROGRAM GRANTS AWARDED FISCAL YEAR 1996**

**EXTERNAL**

<u>Name/Department</u>	<u>Project</u>	<u>Source</u>
William Alexander Mary Switzer School of Education	Statewide Vocational Equity Technical Assistance Centers	New Jersey Department of Education
Georgia Arvanitis Chemistry	Student Organic Synthesis Project	American Cyanamid
Robert Bittner Engineering	New Jersey Center for Advanced Technological Education	Middlesex Community College/National Science Foundation
Lynn Bradley Chemistry	Student Agricultural Research, Summer	American Cyanamid
Joyce Cochran Health and Physical Education	Health/HIV Education	New Jersey College Consortium for Health Education, Rutgers University
Robert Cunningham Mathematics/Statistics	NJSSI Resource to Thrust II Schools, Hillsborough	Rutgers University/New Jersey Statewide Systemic Initiative
Amy Dell Special Education	Improving the Quality of New Jersey Special Education Teachers Through Training in Assistive Technology	U. S. Department of Education
Amy Dell Special Education	Assistive Technology Training Pilot Program (TARP)	New Jersey Department of Labor
Ellen Frede Elementary/Early Childhood Education	Cost and Quality of Early Intervention in New Jersey	New Jersey Department of Health
Charles Goldberg Computer Science	Development of Geophysical Fluid Dynamic Laboratory's Climate Models for Scalable High Performance Computer Systems	U. S. Department of Energy/University Corporation for Atmospheric Research
Allan Gotthelf Philosophy and Religion	To fund a visiting scholar to teach Introduction to Judaism	Chautauqua Society

John Karznitz  
Technological Studies

NJSSI: Technology Education Content  
Standards

Attachment D  
(three of eight)

Rutgers University/U. S.  
Department of Education/  
National Science Foundation/  
New Jersey Department of  
Education

Suzanne Pasch  
Donald Leake  
School of Education

Laboratory for Student Success

Temple University/  
U. S. Department of Education

Edward Sarafino  
Psychology

*Health Psychology: Biopsychosocial  
Interactions, Third Edition*

John Wiley and Sons,  
Publisher

Connie Titone  
Educational Admin./  
Secondary Education

C3 = Culturally Created and Connected:  
Lessons Written by Black Males for  
Black Males

New Jersey Department of  
Human Services

Ronald Todd  
Technological Studies

Project UPDATE/TEI (Upgrading  
Practice through Design, Engineering  
Education, Teacher Enhancement)

National Science Foundation

Robert Weber  
Technological Studies

NJSSI - Achieving Excellence,  
Continuation, Thrust I, Cohort III

Rutgers University/  
U. S. Department of  
Education/National Science  
Foundation/New Jersey  
Department of Education

1996 - 1997 FIRSL Awards

<u>Name/Department</u>	<u>Project</u>
Thomas T. Allsen History	Cultural Exchange between China and Iran in the Mongol Era
Carlos Alves Mathematics and Statistics	Partitions of Pairs of Finite Subsets of Infinite Sets
Georgia M. Arvanitis Chemistry	Sulfoxide Derivatives of Platinum Imidazothiazole Complexes
MaryAnn Baenninger Psychology	Training Spatial Ability to Eliminate Gender Differences: Phase II of a Longitudinal Study
William J. Ball Political Science	Political Science Scholarship OnLine
Paola Blelloch Modern Languages	A Research into Women's Perspective on History
Lynn M. Bradley Chemistry	The Development of New Synthetic Pathways for "Environmentally Friendly" Replacements for Chlorofluorocarbon (CFC) Compounds
James Bricker Biology	Investigations into the Biodiversity of <i>Elaphe guttata</i> , the Corn Snake, and Investigations into the Biodiversity of <i>Crotalus horridus</i> , the Rattlesnake
Roger Chaffin Psychology	Learning New Words: The Role of Lexical Organization
Celia M. Chazelle History	The Carolingians and the Cross: Art, Worship, and Christian Thought in the Eighth and Ninth Centuries, Chapters 6 - 7
Karen E. Clark Mathematics and Statistics	Upper and Lower Limits Correlating Electric, Magnetic and Thermal Properties of Two Component, Three Dimensional Composite Materials
Roy A. Clouser Philosophy	Religious Experience and Belief in God
Alan Dawley History	American Democracy and World Affairs
Amy G. Dell Special Education	Educational and Assistive Technology: Exemplary Practices
Albert F. Eble Biology	Fluorescence Microscopy of Phagocytosis and Locomotion in Hemocytes of the Hard Clam, <i>Mercenaria mercenaria</i>

Don Evans African American Studies	This One is for the Lady - a play with music
George N. Facas Engineering	Natural Convection from a Cold Buried Pipe
Alvin Joaquin Figueroa Modern Languages	Opening the Caribbean Closet: Queer Literature in Cuba and Puerto Rico
Lois Fichner-Rathus Art	Humanities Textbook: Research and Writing
Ellen Frede Elementary and Early Childhood Education	Measuring Quality in Early Intervention Programs: The Psychometrics of Three Instruments
Ellen G. Friedman English	Universalism, Feminist Theory, and Modern Literature
Allan Gotthelf Philosophy	The Penguin Classics, <i>Aristotle on Animals</i> , and the Cambridge Edition of <i>Aristotle: Historia Animalium</i>
Jean E. Graham English	Journal Articles
Jo-Ann Gross History	The Correspondence of Khwaja 'Ubaydullah Ahrar and his Associates
Ruth L. Hall Psychology	Ethnic Identity and College Athletes: The Effect of Cross Racial Experiences
Nancy Hingston Mathematics and Statistics	Closed Geodesics on Spheres
Blythe Hinitz Elementary and Early Childhood Education	Early Childhood Teacher Education in the United States and Other Countries: A Comparative Study of Past and Present Practice with Public Policy Implications
Jinmo Huang Chemistry	Chemical-Enhanced Separation and Instrumental Characterization of Asphaltenes
Johanna Jacob Art	Limited Edition Artists' Books
Allen Katz Engineering	An Accurate Model for Prediction of Intermodulation Distortion
Marlene Kayne Biology	The Role of Chaperonins in the Cell Cycle Transitions Undergone by the Algae, <i>Haematococcus pluvialis</i>
Regina Kenen Sociology	Prenatal Diagnosis: The Effect of Technology on Reproductive Decision- Making

Snezana Kilibarda-Dalafave  
Physics

Thermoelectric Properties of Groups V and VI Binary Compounds in  
Substitution with Groups II, III, and IV Elements

Mark S. Kiselica  
Counseling and Personnel  
Services

Refining the Attitudes Toward Teen Parents Scale

Steve Klug  
Biology

Concepts of Genetics V - Revision of the 4th Edition

Adam Knobler  
History

The Imperial Expansion of Europe: Cross-Cultural Encounters and Perceptions

Deborah L. Knox  
Computer Science

Network Communications in Distributed Virtual Memory System

Stuart G. Koch  
Political Science

The "Government That Works" Initiative; an Assessment of the Whitman  
Administration's Efforts to Improve the Management of New Jersey State  
Government

Lincoln Konkle  
English

Errand into the Theatrical Wilderness: Thornton Wilder and the Progress of  
Puritanism in American Culture

John C. Landreau  
Modern Languages

Translating Culture: Jose Maria Arguedas and Peru, 1933-1969

Nancy Lasher  
Business

The Obligation of Disaffirming Minors to Return Consideration: Do 21st  
Century Teenagers Need 19th Century Protections?

Bozena Leven  
Business

Winners and Losers in Poland's Economic Transition

Cathy S. Liebars  
Mathematics and Statistics

Stochastic Differentiability in Maximum Likelihood Theory

Chao-nan Liu  
Business

The Emerging Nonbank Financial Intermediaries in China

Donald L. Lovett  
Biology

Function of a Novel Vascular System in Crabs: A New Model for Hormone  
Secretion

Miriam R. Lowi  
Political Science

Oil, the State, and Development: Comparative Evidence from Algeria, Iran  
and Indonesia

Robert Young McMahan  
Music

Continued Writing of and Residual Research for Commissioned Book on  
American Composer Carl Ruggles (1876-1971)

Michele I. Naples  
Business

The Microeconomic Basis of Policy Debates

Norman Neff  
Computer Science

Dynamic Subgoal Reordering in Prolog

Hossein Nouri Business	Budgetary Slack Creation in Teams Versus Individuals: The Effect of Organizational Commitment
O. Romulo Ochoa Physics	Low-Temperature Photoluminescence Studies of CdTe Semiconductor Nanocrystals
Marcia L. O'Connell Biology	Investigation of the Formation of the Nervous System in Vertebrate Embryos
Jeffrey K. Otto Art	Altars and Icons - Virtual and Reality: An Exhibition of a New Body of Art. Computer and Mixed Media Altars and Icons
Ruth J. Palmer Educational Administration/ Secondary Education	Exploring the Interrelations Among Classroom Contextual Factors, Students' Self Regulation, Motivational Goal Orientation and Academic Performance
Aigli Papantonopoulou Mathematics and Statistics	Algebraic Surfaces in 4-space and in $G(1,3)$
Elizabeth L. Paul Psychology	The Development, Implementation, and Empirical Evaluation of a College Transition Prevention Program
Kim Pearson English	The Rhetoric of Race in America
John C. Pollock Communication Studies	Comparing City Characteristics and Reporting on Critical Events in Major Newspapers: An Archival Approach
David Prensky Business	The Effects of Background Characteristics and Behavioral Processes on Consumer Response to Interactive Advertising
Alfred Quinton Business	Health Care Marketing Innovations Applied to Preventive Medicine in Underprivileged Urban Environments
Howard K. Reinert Biology	Life on the Edge of Extinction: The Ecology of the Aruba Island Rattlesnake, <i>Crotalus unicolor</i>
Melinda Roberts Philosophy	Child versus Childmaker: Children, Ethics and the Law
Michael Robertson English	Newly Discovered Writing by Stephen Crane
Margaret G. Ruddy Psychology	Relationships Between Infants' Attentiveness and Parents' Play: How can Parents Minimize Attention Deficits?
Philip F. Sanders, Jr. Art	Interactive Computer Art: A Coordinated Web Site and CD-ROM
W. Daniel Schmidt Health and Physical Education	The American College of Sports Medicine Physical Activity Recommendation as it Applies to Weight Loss

Bijan Sepahpour Engineering	Optimization of the Design of External Geneva Mechanisms
Eugenia Shanklin Sociology and Anthropology	The Gestation of a Myth: Exploding Lakes in Myth and Reality
Qin Shao History	Making Political Culture--The Case of Nantong, 1894-1930
Sharon J. Sherman Elementary and Early Childhood Education	Pedagogical Research to Determine Effective Methodologies for Increasing Scientific Knowledge with the Use of Technology and Cooperative Learning in Grades Kindergarten through Twelve
Paul Shih Engineering	Investigation of Robustness Properties of Model-Based Compensators Used in Multiple-Input Multiple-Output Control Systems
David D. Smits History	American Indian Scouts, Auxiliaries, and Allies with the United States Army: 1865-1890
Barbara K. Strassman Special Education	The Ability of Deaf Adolescents to Make Inferences
Marianna P. Sullivan Political Science	American Political Parties and the United States' International Role
Joyce P. Vincelette Business	Vermont Teddy Bear Company, Inc.: Search for a New CEO; and Callaway Golf Company: Big Bertha - King of Clubs
Chamont Wang Mathematics and Statistics	(1) Wavelet Transforms of the Wang-Silverberg Density Functions; (2) Statistical Consultation for TSC FIRSL Proposals that Utilize Statistical Techniques
Lynn Waterhouse English	Neuromechanisms in Autism
Alan S. Waterman Psychology	(a) Research on Personally Expressive Activities; (b) Edited Volume: "Service Learning: Applications from the Research;" (c) Continued Service as North American Editor of the <i>Journal of Adolescence</i>
Morton Emanuel Winston Philosophy and Religion	Global Moral Community: An Essay on Human Rights and Responsibilities
Gary C. Woodward Communication Studies	Political Communication in America, Third Edition
Simona Wright Modern Languages	La Parola al Femminile


Resolution of the Board of Trustees of The College of New Jersey  
Approving the Negotiation of the Contracts for the Armstrong Parking Garage Project

- WHEREAS: The Board of Trustees on April 25, 1996 approved the major construction project, entitled Armstrong Parking Garage, at a total project cost of \$1,600,000 and authorized the President to advance this project, the funding for and construction thereof; and
- WHEREAS: The College has advertised for bids on two occasions, June 2, 1996 and July 14, 1996, and has rejected bids on two occasions because the College determined that they are not reasonable as to price, on the basis of cost estimates prepared for the College prior to advertising, and on one occasion no bids were received for the prime contract for general/site work; and
- WHEREAS: Pursuant to the 1986 State Colleges Contract Law, Section 18A:64-56, any contract or agreement may be authorized by a two-thirds affirmative vote of the authorized membership of the board of trustees authorizing the contract or agreement when the aforementioned circumstances have occurred, provided that the terms, conditions, and restrictions and specifications set forth in the negotiated contract or agreement are not substantially different from those which were the subject of competitive bidding; and, now therefore, be it
- RESOLVED: That the Board of Trustees of The College of New Jersey hereby authorizes the negotiation of the contracts for the Armstrong Parking Garage project, at a total cost of less than \$1,376,000.

September 5, 1996

MEMORANDUM

TO: Peter L. Mills  
Vice President for  
Administration and Finance

FROM: Gregory W. Bressler   
Associate Vice President for  
Facilities Management and Planning

SUBJECT: Resolution Authorizing the Negotiation of Six Contracts  
Associated with the Armstrong Parking Garage Project

In their April 25, 1996 meeting, The College of New Jersey Board of Trustees approved a resolution which authorized the major construction project, entitled Armstrong Parking Garage, at a total project cost of \$1,600,000. The resolution was the result of the College's determination that the elimination of the underground parking in the Science Complex Project and the elimination of Parking Lot 13 necessitated the construction of a new 147 vehicle parking garage over the existing Lot 13A, behind Armstrong Hall.

Accordingly, the College's project manager, Design Interface, had detailed construction drawings and specifications prepared and estimated the construction cost to be \$1,125,000. The project was then publicly advertised in the beginning of June, 1996 with the request for bids from general/site work, precast concrete, masonry, miscellaneous metals, electrical, and mechanical contractors. Of the sixteen bids received and opened on July 1, 1996, the lowest responsive bids from each of the six prime contractors or trades totaled \$1,556,834, which was \$431,834 in excess of the construction cost estimate of \$1,125,000. The lowest responsive bid received from the single general contractors was in the amount of \$1,552,000, which was \$427,000 in excess of the construction cost estimate. The College therefore determined that it was necessary to re-advertise the project and requested that Design Interface make a concerted effort to attract additional contractors in an effort to increase the number of respondents to the project.

The project was publicly advertised for the second time in mid-July, 1996 with Design Interface contacting 144 firms in an attempt to increase the number of respondents.

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Of the twelve bids received and publicly opened on August 6, 1996, the lowest responsive bids from five of the six prime contractors or trades totaled \$644,395, with no responses received for the site work portion of the project. Four of the five trades submitted low bids that were in excess of the construction cost estimate for these trades. Thus, the College was not in a position to award these contracts following a multiple prime method. The lowest responsive bid received from the single general contractors was in the amount of \$1,376,000, which was \$251,000 in excess of the construction cost estimate. Again, the College was not in a position to award a single contract to a general contractor. Design Interface expressed confidence that the construction cost estimate was accurate and that the bids did not reflect the true nature and cost of this project.

Since the College was committed to the advancement of the Armstrong Parking Garage Project and had confidence in Design Interface, I proceeded to offer to those contractors responding to the second advertised bid the opportunity to negotiate a contract, based upon the terms, conditions, specifications, and drawings of the aforementioned bids, pursuant to the provisions of the 1986 State College Contracts Law, Section 18A:64-56. I accomplished this, pursuant to this provision of our procurement statute, which provides the College with the ability to negotiate a contract when "the State college has advertised for bids pursuant to section 4 of this article on two occasions and (i) has received no bids on both occasions in response to its advertisement, or (ii) has rejected the bids on two occasions because the State college determined that they are not reasonable as to price, on the basis of cost estimates prepared for or by the State college prior to advertising therefor, ....., or (iii) on one occasion no bids were received pursuant to (i) and on one occasion all bids were rejected pursuant to (ii), in whatever sequence; any contract or agreement may then be negotiated by a two-thirds affirmative vote of the authorized membership of the board of trustees authorizing the contract or agreement: provided that: (1).... (2) The terms, conditions, restrictions and specifications set forth in the negotiated contract or agreement are not substantially different from those which were the subject of competitive bidding pursuant to section 4 of this article; and (3) Any minor amendment or modification of any of the terms, conditions, restrictions and specifications, which were the subject of competitive bidding pursuant to section 4 of this act, shall be stated in the resolution awarding the contract or agreement; except that if on the second occasion the bids received are rejected as to price, the State college shall notify each responsible bidder, submitting bids on the second occasion of its intention to negotiate and afford each bidder a reasonable opportunity to negotiate, but the State college shall not award the contract or agreement unless the negotiated price is lower than the lowest rejected bid price submitted on the second occasion by a responsible bidder, is the lowest negotiated

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price offered by any other reasonable vendor, and is a reasonable price for the work, materials, supplies or services."

Therefore, I offer the following as a summary of this project's procurement status:

Contractor	July, 1996 Bid	August, 1996 Bid	Negotiated Contract	Cost Estimate
<i>Multiple Primes</i>				
<u>Phase One</u>				
Gen/Site	\$ 781,500	No bids	\$ 495,000	\$ 568,430
Structural	339,000	\$ 351,700	351,200	306,320
Electrical	111,166	95,295	89,000	68,400
Mechanical	88,668	69,000	68,000	48,350
 <u>Phase Two</u>				
Gen/Masonry	213,000	106,600	106,600	117,700
Misc Metals	23,500	21,800	21,800	15,800
 TOTAL				
	\$ 1,556,834	No award	\$1,131,600	\$1,125,000
 <i>Single General</i>				
TOTAL	\$1,552,000	\$1,376,000	\$1,316,000	\$1,125,000

Thus, I recommend The College of New Jersey Board of Trustees consider approval of a resolution that authorizes the negotiation of the contracts for the Armstrong Parking Garage project, following the same terms, conditions and scope as was bid on in August, 1996 at a total cost less than \$1,376,000.

Following the Board of Trustees approval of this recommended resolution, contracts would be awarded, pursuant to the above described negotiations, totaling \$1,131,600, which is less than the previously bid total of \$1,376,000. Further, it should be noted that all of these contracts would either be less than or at the cost of the lowest received bids, that to the best of my knowledge these prices are the lowest offered by other reasonable vendors and that these costs are reasonable for this work.

Thank you.

attachment

**RESOLUTION APPROVING WAIVERS  
OF ADVERTISING  
FOR COLLEGE BUSINESS PURPOSES  
(Professional and Other Services)**

**WHEREAS:** State College Contracts Law permits waivers of advertising for specified purchases in excess of \$11,700, and

**WHEREAS:** The Law provides that such waivers shall be approved by The College of New Jersey Board of Trustees, and

**WHEREAS:** Waiver requests have been reviewed and are recommended by the Finance and Construction Committee, a subcommittee of The College of New Jersey Board of Trustees,

**NOW, THEREFORE,  
BE IT RESOLVED:** The College of New Jersey Board of Trustees approves waivers to the following vendors for purposes as designated herein:

VENDOR	PURPOSE	FUNDING SOURCE
Educational Testing Service \$23,200.00	Services related to the First Year Experience (FYE) Evaluation Project	College Operating
Center for Enabling Technology \$23,350.00	Conducting of Workshops in Assistive Technology	Grant
Washburn & McGoldrick \$15,000.00	Consulting Services for Fund Raising Campaign	College Operating

RESOLUTION APPROVING WAIVERS  
OF ADVERTISING  
FOR COLLEGE BUSINESS PURPOSES  
(Computing and Technical)

WHEREAS: State College Contracts Law permits waivers of advertising for specified purchases in excess of \$11,700, and

WHEREAS: The Law provides that such waivers shall be approved by The College of New Jersey Board of Trustees, and

WHEREAS: Waiver requests have been reviewed and are recommended by the Finance and Construction Committee, a subcommittee of The College of New Jersey Board of Trustees,

NOW, THEREFORE,  
BE IT RESOLVED: The College of New Jersey Board of Trustees approves waivers to the following vendors for purposes as designated herein:

VENDOR	PURPOSE	FUNDING SOURCE
Alltell Supply, Inc. \$171,492.53	Upgraded ethernet network and access for the Loser/ Reception Building	College Operating
IBM \$76,597.53	Final payment on equipment contracts and equipment lease/purchase	College Operating
NCS, Inc. \$32,732.00	Maintenance, support services and forms for the NCS scanners	College Operating
Sterling Software \$33,789.00	Maintenance and lease purchase of software for the college's administrative information systems	College Operating
Campus Televideo \$13,000.00	Equipment supplies and maintenance services for the cable television system	Housing
Maintenance Automation Corporation \$20,935.00	Purchase of Licensed Software for a New Maintenance Management Information System	College Operating
Aspect Computers \$135,200.00	Pentium computers for campus upgrade	College Operating
Conweb Technology Group \$14,000.00	Educational support system and services for class- room training in the Library	College Operating

Manny's Music \$16,990.88	Hardware, software and support services for the Music Lab	College Operating
Pacific Agriculture Research Center \$50,000.00	Purchase of a Transmission Electron Microscope (TEM)	College Operating
Varian Associates \$15,937.00	Service contract for the Chemistry Department's Nuclear Magnetic Resonance (NMR) Spectrometer	College Operating

RESOLUTION APPROVING WAIVERS  
OF ADVERTISING  
FOR COLLEGE BUSINESS PURPOSES  
(Library)

WHEREAS: State College Contracts Law permits waivers of advertising for specified purchases in excess of \$11,700, and

WHEREAS: The Law provides that such waivers shall be approved by The College of New Jersey Board of Trustees, and

WHEREAS: Waiver requests have been reviewed and are recommended by the Finance and Construction Committee, a subcommittee of The College of New Jersey Board of Trustees,

NOW, THEREFORE,  
BE IT RESOLVED: The College of New Jersey Board of Trustees approves waivers to the following vendors for purposes as designated herein:

VENDOR	PURPOSE	FUNDING SOURCE
Blackwell North America (BNA) \$100,000.00	Library material acquisitions	College Operating

**RESOLUTION APPROVING WAIVERS  
OF ADVERTISING  
FOR CONSTRUCTION CONTRACTING PURPOSES**

**WHEREAS:** State College Contracts Law permits waivers of advertising for specified purchases in excess of \$11,700, and

**WHEREAS:** The Law provides that such waivers shall be approved by The College of New Jersey Board of Trustees, and

**WHEREAS:** Waiver requests have been reviewed and are recommended by the Finance and Construction Committee, a subcommittee of The College of New Jersey Board of Trustees,

**NOW, THEREFORE,  
BE IT RESOLVED:** The College of New Jersey Board of Trustees approves waivers to the following vendors for purposes as designated herein:

<b>VENDOR</b>	<b>PURPOSE</b>	<b>FUNDING SOURCE</b>
Amin Engineering, PC \$49,500.00	Professional Engineering Services associated with the Lab Colony Phase of the Science Complex project	1996A EFA Bond Issu Higher Education Facilities Trust Fund
Kehrt Shatken Sharon Architects \$535,026.00	Professional Architectural/Engineering Services associated with the Paul Loser Nursing/Reception Building project	1996A EFA Bond Issu
Sycom Enterprises \$265,113.00	Standard Offer Energy Improvements associated with the Paul Loser Nursing/Reception Building and the Cluster Housing projects, Lighting in the Roscoe West Library, and Variable Frequency Drives in Various Campus Buildings	Capital Reserves
Design Interface \$206,800.00	Construction Management Services Associated with the Packer Hall Wellness Center and Renovation project	Capital Reserves

### **Resolution Conferring Emeriti Status**

**Whereas:** The following faculty members with faculty rank have faithfully served The College of New Jersey, have retired and have met the criteria for emeriti status; and

**Whereas:** The College and Community Relations Committee has recommended through the governance process the individuals listed below for emeritus status.

**Therefore,  
Be It**

**Resolved:** That the Board of Trustees of The College of New Jersey confers upon each the title of Emeritus, with all the privileges accorded therewith, in recognition of long and distinguished service to The College.

**Professor Emeritus:**

**Stanley Aagaard**

**John Charlton**

**Clarice Feinman**

**Gordon Meyers**

**David Uber**

**Resolution Honoring  
The College of New Jersey  
Intercollegiate Athletic Teams**

- Whereas:** Since the inception in 1979 of the National Collegiate Athletic Association Division III National Championships, The College of New Jersey intercollegiate athletic teams have won 30 NCAA national championships and 23 runner-up titles; and,
- Whereas:** These championships and second-place finishes have encompassed a variety of sports including wrestling, softball, field hockey, women's lacrosse, women's tennis, men's basketball, men's soccer, baseball, and women's cross country; and,
- Whereas:** The College of New Jersey has served as the host site for 13 NCAA National Championships in 5 different sports, including the past fall's hosting of the NCAA Division III Final Four in field hockey; and,
- Whereas:** The College of New Jersey athletic program has produced more than 450 All-Americans, 25 GTE Academic All-Americans, and 5 NCAA Postgraduate Scholarship recipients; and,
- Whereas:** The College of New Jersey 1995 field hockey team completed the season with a record of 20-0 and won its seventh NCAA Division III National Championship; and,
- Whereas:** The College of New Jersey 1996 softball team, under a new head coach, finished its season with a record of 38-3 and won its sixth NCAA Division III National Championship; and,
- Whereas:** The College of New Jersey 1996 women's lacrosse team, after a fifth consecutive unbeaten season, finishing 14-0, won its ninth NCAA Division III National Championship and sixth consecutive title.
- Therefore,  
Be It  
Resolved:** That The College of New Jersey Board of Trustees recognizes and honors the achievements of the intercollegiate athletic program, the coaches and staff members, and most especially the student-athletes who have contributed so much to their institution.

**Resolution Thanking  
Mrs. Rosa Lee Eickhoff**

- Whereas:** Mrs. Rosa Lee Eickhoff's continuous commitment and dedication to The College is an inspiration to The College of New Jersey community; and
- Whereas:** Her hospitality and interest in faculty, staff, students and friends of The College further enhances this community of learners; and
- Whereas:** Her warm and enthusiastic support of college-wide programs and athletic events has heightened the spirit of the campus and of all of those who participate in these events; and
- Whereas:** Throughout the past sixteen years Mrs. Eickhoff has provided The College of New Jersey with a wonderful role model and has served as a great source of inspiration:
- Therefore,  
Be It  
Resolved:** That The College of New Jersey Board of Trustees extends its sincere appreciation and recognizes Mrs. Rosa Lee Eickhoff for her many unselfish contributions to the campus community.

## **Resolution Honoring Dr. Lynden U. Kibler**

**Whereas:** Dr. Lynden Kibler, for the past seventeen years, has provided invaluable service as a public member of The College of New Jersey Board of Trustees; and

**Whereas:** Throughout his tenure, Dr. Kibler has served on the Executive Committee, the Academic Affairs Committee, the Construction and Finance Committee and the College Relations Committee; and

**Whereas:** Dr. Kibler has also served as the Board of Trustee liaison to the New Jersey State College Governing Boards Association, Inc.; and

**Whereas:** Dr. Kibler's thoughtful insight and defined vision has brought a fullness to the discussions and deliberations of the Board; and

**Whereas:** Dr. Kibler has been an enthusiastic and visible presence in the campus community; participating regularly in many campus events, including Homecoming, Convocation, and Commencement; and

**Whereas:** Dr. Kibler's strong commitment and dedication to The College of New Jersey and its students have enhanced the quality of the institution.

**Therefore,  
Be It**

**Resolved:** That The College of New Jersey Board of Trustees expresses its gratitude to Dr. Lynden Kibler for his many contributions,

**And Be It  
Further**

**Resolved:** That The College of New Jersey Board of Trustees extends its thanks to Dr. Kibler for his service to The College and to the citizens of New Jersey, and wishes him continued success in all his future endeavors.